Cottage Lane Elementary School		Principal:	Karen Ramirez
Goal and Action Plan		School:	Cottage Lane Elementary
		Date:	2016-2017 School Year
Goal: Meeting the Needs of Diverse Learners		Theory of	Action:
To use assessments, differentiation, and lesson/unit planning to meet the		If we continue to use formative and summative	
needs of our diverse learners.		assessments to differentiate instruction then we	
		can effectively address the needs of all learners.	
Approach	Implementation		Outcome
(Goals with Strategies & Rationale)	(Action plans & tasks)	(	Results/evidence/assessment process)

We will use staff resources and strategies Teachers will concentrate on Teachers will use bi-monthly RTI cohort meetings to shared during RTI meetings to support implementing Tier 1 discuss Tier I, II, and III strategies and implement students' learning needs in and out of the them to meet the needs of all learners. Students will interventions to reduce the classroom. need for pull-out services and demonstrate growth on state and local assessments a to provide support within the measured by the New York State Growth Model and the STAR assessment system. classroom All classroom teachers will provide students with Teachers will continue to develop, implement We will continue to work with and share problem based units of study (IDE), learner-active technology infused classroom our IDE consultant and each which meet the needs of the diverse learners other to strengthen and environments through the training and ongoing support in their classrooms enhance our problem-based from IDE. Teachers will attend a total of five units of study. professional development days with IDE and bi-monthly in class mentoring. Staff and team meetings will be used to Teachers will continue to Students will develop goals through reading, writing, and provide teachers with professional math conferences, which meet their needs as individual collaborate on differentiating development on using data to inform units and lessons to meet their learners as evidenced by classroom observations, instruction, planning, and looking at student students' needs by using instructional rounds, student reflection logs, and assessment data to drive and work. improved student performance on state and local differentiate instruction. assessments. Math and Reading benchmark assessments will be used to monitor progress for students receiving RTI math and reading

services. These benchmark

	assessments will also help us to group students appropriately and target the specific skills they need most.	
Service providers will look closely at data and plan with classroom teachers in order to support students while working within the regular curriculum and to ensure that interventions match the needs of the students.	We will use our RTI cohort time as well as scheduled faculty meeting time to allow teachers to meet to discuss student progress.	At the end of each trimester, at least 30% of RTI students will cycle out of RTI service groups based on regular progress monitoring through benchmark assessments, including Fountas & Pinnell, STAR reading and math, and formative assessments to enable our providers to help more students with academic needs in reading, writing and math.
Communication: Service providers will communicate with teachers on an ongoing basis to allow for articulation about student progress.		Classroom teachers and service providers will be working closely to meet the needs of our students. Increased communication will allow for more targeted instruction and interventions for the student. This will also help communicate student progress to families.

Cottage Lane Elementary School		PRINCIPAL: Karen Ramirez		
Goal and Action Plan		SCHOOL: Cottage Lane Elementary		
		<b>DATE</b> : 20116-2017		
Goal: Enhancing Student Literacy		Theory of Action:		
To improve reading and writing f	or all students while teaching them	If we continue to fully implement the readers and writers workshop		
reflective and critical thinking sl	kills to improve comprehension and	model of instruction then student literacy will be enhanced and		
fluency.		student performance will increase in all subject areas.		
Approach (Goal with	Implementation (Action	Outcome		
strategies & rationale)	plans & tasks)	(results/evidence/assessment		
·		process)		
We will further align our ELA	We will continue to follow our	Students will continue to build		
curriculum with the Common	curriculum maps, reflecting on	stamina and fluency in reading		
Core Standards to enhance	units throughout the year,	and writing as measured by		
student literacy.	revising units based on student	common math assessments and		
	needs, while implementing new	Fountas and Pinnell benchmark		
	interdisciplinary units that are	assessments, a student		
	aligned with the common core	performance increase of four		
	standards.	levels per school year on the		
		Fountas and Pinnell assessments,		
	Teachers will share new and	50% of students will make yearly		
	revised units that were	growth on the STAR		
	completed over the summer at	assessments, and students will		
	team meetings.	publish five benchmarked		
		authentic writing pieces.		
We will continue to collaborate	Teachers will utilize bi-weekly	Students will have more		
on increasing the teaching of reading and writing into all content areas.	team meetings and daily common	opportunities for literacy		
	planning time to plan and	instruction during social studies		
	implement lessons that	and science because the units		
	incorporate the teaching of	include 40% more reading,		
	reading and writing into the	writing, speaking, and listening.		

	curriculum in all subjects. Students will be required to write in social studies, science, math, and other disciplines.	Students will write across various writing genres in all subject areas. In many instances students will publish writing in science, social studies, math, art, and music.	
We will provide reading and writing support to our struggling readers and writers to meet their specific needs.	Our classroom teachers and reading specialists will collaborate to provide more opportunities to support the needs of our struggling readers, including decoding skills and phonemic awareness (i.e. Wilson and Just Words, LLI), and fluency, while also engaging them in the reader's workshop in an inclusive model of instruction.	Students will increase their reading level according to the Fountas and Pinnell benchmark assessment system, STAR, State ELA, and teacher recorded running records.  Students will be enthusiastically engaged in Reader's workshop, including the monitoring of daily independent reading in school and at home.	
We will give students more opportunities to engage in critical thinking as readers and writers.	We will work together to create and teach new units, such as our compare and contrast essay unit on Native Americans in fourth grade and literary essay unit in fifth grade, which are aligned with the Common Core	Students will be provided with explicit teaching of critical thinking with a 40% increase in opportunities to learn and practice reading, writing, listening, and speaking skills.	

Standards. Literacy lessons will be taught in a workshop structure while Students will increase their We will continue to focus on providing students with time for writing and reading stamina, independent reading and use independent reading and their ability to persist reading logs both in school and practice with the ability to make independently on tasks, and will at home in order to help our choices about texts. have more opportunities to make students be able to persevere Students will log their reading choices during reader's and through more challenging texts (electronically or on paper) and writer's workshop as measured and read for longer periods of create goals for their reading. by classroom observations and time with improved Students will have the instructional rounds data comprehension and fluency. opportunity to read collection. independently in school on a regular basis (several times a Students will be able to read for week) for an uninterrupted longer periods of time. Students period of time. will become better readers who are able to persevere through longer and harder texts. Students will be engaged in lessons that provide instruction Teachers will give students Our students' ability to read and and time for peer review during opportunities to provide write will improve as they independent reading and writing. feedback to their peers in receive both verbal and written reading and writing. feedback from their classmates. Regular classroom visits from administrators and teachers will demonstrate that students are reading and writing to and with each other.

Cottage Lane Elementary School Goal and Action Plan		PRINCIPAL: Karen Ramirez  DATE: 2016-2017	
To create a warm and meaningful classroom and school environment where every child feels safe, welcome, and successful.		If we continue to build a strong community both within our classrooms and school then students will learn to be empathetic responsible citizens who feel safe and respected.	
Approach (Goal with strategies & rationale)	Implementation (Action plans & tasks)	Outcome (results/evidence/assessment process)	
Incidents of bullying have an adverse effect on children's ability to fully participate in a school environment. By increasing teacher, student, and parent awareness we will take the first step towards creating a school environment that is both safe and friendly.	We will communicate with parents through our blog, events, and meetings about our character education program to enable them to partner with our school to maintain a safe environment.	Students and families will have a clear understanding of our antibullying policy and our code of conduct and support us in enforcing them by reading and signing this code with their child.	
Schools that have established policies to address character education and bullying along with staff that care and are educated can provide students with a positive and safe school culture with an emphasis on learning and fun.	The school psychologists and administrators will meet with each class to discuss the code of conduct and DASA.	We will have parent presentations at Meet the Teacher Night and at least three parent meetings (PTA, Principal Chat and Cyberbullying parent workshop) on our character education program, bullying prevention program, and DASA Legislation throughout the school year.  • PTA and school psychologist presentation • Cyberbullying presentation	

If students feel happy and safe at school and like they belong to a community, they will be more successful students. We will hold daily morning meetings focusing on student ownership of the meeting through accountable-talk, deeper questioning, and listening and speaking skills.

Teachers will hold daily morning meetings and administrators will have monthly assemblies to provide students with a safe and respectful learning environment

Our successful character education and bullying prevention program will continue to help our students and families enjoy a safe and nurturing school experience.

Students will learn and understand what they can do when bullying occurs- who they can go to for help, as well as what they can do to help stop bullying in our school from participation in morning meetings and assemblies.

We will share our code of conduct and Anti-bullying policy with students and families at the beginning of the year. Our code of conduct and website will include contact information for our Dignity Act Coordinators.

School wide assemblies that promote character education help to create a positive school climate for everyone

We will continue to use the Word and Book of the Month and morning meetings to deliver our character education program to students.

We will continue to further integrate the book and word of the month with our curriculum.

DASA legislation requires us to revise our code of conduct, name Dignity Act Coordinators, and inform the school community about DASA. This will help us be better equipped to handle incidents of bullying while continuing to strengthen our character education program.

Our school community will be informed about DASA and have access to our Code of Conduct. Our school community will understand and respect the 2016-2017 code of conduct and bullying prevention policy through participation in assemblies and class discussions and activities.

The extended leadership team will support the work towards this goal.

The team will help lead discussions and professional development so that we are better able to Mirror, Model, and Mentor. As the adults in the classroom we should act the way we want our students to act and mentor them in their actions when appropriate. We should not shy away from having difficult conversations because these can be opportunities to model and mentor.

The dispositions we will begin to see developing in our school are:

- Acceptance
- Safe learning environment but with appropriate challenges
- Active engagement in learning and instruction at each child's level
- Self-Awareness
- Self-regulation
- Empathy
- Being present

Cottage Lane Elementary School		PRINCIPAL: Karen Ramirez	
Goal and Action Plan		SCHOOL: Cottage Lane Elementary  DATE: 2016-2017 School Year	
To teach students 21st century skills, including critical thinking,		If we continue to provide students with opportunities to	
collaboration, creativity and communication.		collaboratively develop creative solutions to problems using	
		technology then they will develop the skills that support critical and	
		creative thinking and apply them to other real world situations.	
Approach (Goal with	Implementation (Action	Outcome (results/evidence/assessment process)	
strategies & rationale)	plans & tasks)		
We will continue to support teachers' ability to enhance their websites so that students will have a venue for working collaboratively on interactive activities that promote 21st century skills.	We will continue to provide teachers with ongoing professional development and support in maintaining a strong web presence which is differentiated to meet the needs of all staff members.	We will work with the Instructional Technology Coach to plan purposeful opportunities for staff to continue to work on creating a web presence that provides opportunities for students to enhance their learning. Students and parents will visit teachers' websites daily to engage in learning and communicate with each other about their learning experiences.	
Provide families with opportunities to better understand how math instruction is delivered in order to help our students develop a conceptual understanding of the concepts they are learning.	We will work with classroom teachers to continue to find ways to share our work with parents and help them support their students at home.	We will work with our Instructional Math Coach and classroom teachers to find ways to share the importance of conceptual understanding in math and how we are teaching our students in order to help them develop these skills and understandings.	

We will work together to plan lessons that help learning become imbedded in long-term memory.	Through exposing students to apply critical thinking skills to open ended activities with realworld applications students will retain more information and have improved ability for recalling and synthesizing information connected to prior knowledge.	Students will be engaged in solving real-world problems as evidenced by our interdisciplinary units of study, which more than 75% of our social studies and science units ask students to applying their learning to solve real-world problems.
To be a successful 21 <sup>st</sup> century learner students need to be critical thinkers and focus on asking good questions that help with application, synthesis, and evaluation of skills and content.	We will plan differentiated professional development and continue our work with Instructional Coaches, and central office leadership to support teachers' needs through team meetings, instructional rounds and classroom visits.	Students and teachers will be engaged in asking and answering higher-level questions (interactive read alouds) that promote critical thinking as measured by conducting classroom visits and instructional rounds to record the types of questions that students and teachers are asking.
Our character education program is a key component to teaching our students to collaborate and communicate effectively in a variety of settings.	Students will have ample opportunities both within and outside their classroom to practice the skills they develop through our character education, Morning Meetings, and bullying prevention program.	We will continue to see evidence of improved communication skills, which include listening with empathy and understanding through observing more focused shares, comments, and questions during morning meeting and other subject areas as measured by data collecting during classroom observations and instructional rounds.